

## RENO/SPARKS CASINO EMPLOYMENT

PRODUCTIVITY, REVENUES, AND PAYROLL: A STATISTICAL STUDY, 1990-2017

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### Executive Summary

The past twenty-five years have seen a moderate increase in overall revenues at Reno/Sparks area casinos, with a smaller increase in overall payroll. In general, labor costs have risen more slowly than revenues, though both have not increased to the same degree as they have at Las Vegas-area casinos.

### Definitions

Casino: Any non-restricted gaming licensee with annual revenues of \$1 million or more

Year: Fiscal year, July 1 of the previous year to June 30 of the year in question

Emp: Total number of employees reported for the department

Pos: Gaming positions; number of slots plus number of table games times six

Rooms: Total number of hotel rooms for the year in question

Revenue: Total reported annual revenue for the department

Payroll: Total amounts of payroll taxes, benefits, officers' pay, and other employees pay for the year

Rev/Emp: Revenue divided by employees; used as a measure of productivity

Pay/Emp: Payroll divided by employees; measures how much, on average, each employee costs

Pay/Rev: Payroll divided by revenue; shows the portion of resort revenues that payroll comprises

Trend: Percentage change since 1990

*Data and analysis for All, Gaming, Room, Food, Beverage, Other, and General & Administrative departments is on the following pages.*

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**Reno/Sparks Casinos: All Departments**

| Year  | Loc     | Emp     | Revenue       | Payroll     | Rev/Emp    | Pay/Emp   | Pay/Rev | Emp/Loc |
|-------|---------|---------|---------------|-------------|------------|-----------|---------|---------|
| 1990  | 33      | 25103   | 1,158,331,539 | 423,955,984 | 46,143.15  | 16,888.66 | 36.60%  | 761     |
| 1991  | 36      | 25732   | 1,209,749,069 | 434,077,235 | 47,013.41  | 16,869.16 | 35.88%  | 715     |
| 1992  | 35      | 25,017  | 1,262,480,260 | 445,986,087 | 50,464.89  | 17,827.32 | 35.33%  | 715     |
| 1993  | 36      | 24,009  | 1,283,392,804 | 445,365,606 | 53,454.65  | 18,549.94 | 34.70%  | 667     |
| 1994  | 37      | 24,656  | 1,332,370,660 | 451,181,675 | 54,038.39  | 18,299.06 | 33.86%  | 666     |
| 1995  | 38      | 24,130  | 1,365,828,923 | 483,005,035 | 56,602.94  | 20,016.79 | 35.36%  | 635     |
| 1996  | 36      | 29,423  | 1,492,947,203 | 547,811,447 | 50,740.82  | 18,618.48 | 36.69%  | 817     |
| 1997  | 36      | 25,792  | 1,498,404,152 | 549,779,312 | 58,095.69  | 21,315.89 | 36.69%  | 716     |
| 1998  | 35      | 24,574  | 1,580,533,808 | 558,570,660 | 64,317.32  | 22,730.15 | 35.34%  | 702     |
| 1999  | 30      | 23,434  | 1,603,722,236 | 567,724,386 | 68,435.70  | 24,226.52 | 35.40%  | 781     |
| 2000  | 31      | 24,628  | 1,759,207,526 | 601,322,098 | 71,431.20  | 24,416.20 | 34.18%  | 794     |
| 2001  | 28      | 24,040  | 1,740,015,491 | 590,456,262 | 72,380.01  | 24,561.41 | 33.93%  | 859     |
| 2002  | 28      | 22,336  | 1,621,635,575 | 572,298,234 | 72,601.88  | 25,622.23 | 35.29%  | 798     |
| 2003  | 28      | 22,033  | 1,571,203,962 | 563,366,329 | 71,311.39  | 25,569.21 | 35.86%  | 787     |
| 2004  | 28      | 21,094  | 1,555,613,501 | 550,201,435 | 73,746.73  | 26,083.31 | 35.37%  | 753     |
| 2005  | 26      | 20,157  | 1,555,866,354 | 533,507,722 | 77,187.40  | 26,467.62 | 34.29%  | 775     |
| 2006  | 26      | 20,138  | 1,642,924,703 | 537,737,256 | 81,583.31  | 26,702.61 | 32.73%  | 775     |
| 2007  | 25      | 19,870  | 1,649,517,203 | 528,669,889 | 83,015.46  | 26,606.44 | 32.05%  | 795     |
| 2008  | 22      | 17,722  | 1,605,219,466 | 526,049,826 | 90,577.78  | 29,683.43 | 32.77%  | 806     |
| 2009  | 22      | 15,459  | 1,396,810,744 | 470,563,356 | 90,355.83  | 30,439.44 | 33.69%  | 703     |
| 2010  | 22      | 14,586  | 1,309,841,342 | 439,047,296 | 89,801.27  | 30,100.60 | 33.52%  | 663     |
| 2011  | 21      | 14,448  | 1,246,836,844 | 437,463,337 | 86,298.23  | 30,278.47 | 35.09%  | 688     |
| 2012  | 23      | 14,757  | 1,260,304,010 | 427,658,642 | 85,403.81  | 28,980.05 | 33.93%  | 642     |
| 2013  | 22      | 14,300  | 1,244,249,060 | 417,316,906 | 87,010.42  | 29,183.00 | 33.54%  | 650     |
| 2014  | 26      | 14,733  | 1,278,440,573 | 434,128,183 | 86,773.95  | 29,466.38 | 33.96%  | 567     |
| 2015  | 26      | 15,448  | 1,310,321,460 | 431,634,461 | 84,821.43  | 27,941.12 | 32.94%  | 594     |
| 2016  | 24      | 13,123  | 1,384,704,689 | 435,351,263 | 105,517.39 | 33,174.68 | 31.44%  | 547     |
| 2017  | 23      | 12,954  | 1,402,383,475 | 446,636,765 | 108,258.72 | 34,478.68 | 31.85%  | 563     |
| Trend | -30.30% | -48.40% | 21.07%        | 5.35%       | 134.61%    | 104.15%   | -12.98% | -25.96% |

**Reno/Sparks Casinos: Casino Department**

| Year  | Pos     | Emp     | Pos/Emp | Revenue     | Rev/Emp    | Rev/Pos   | Payroll     | Pay/Emp   | Pay/Rev |
|-------|---------|---------|---------|-------------|------------|-----------|-------------|-----------|---------|
| 1990  | 27,106  | 8,788   | 3.08    | 696,246,086 | 79,226.91  | 25,686.05 | 149,583,925 | 17,021.38 | 21.48%  |
| 1991  | 27,550  | 8,902   | 3.09    | 737,357,794 | 82,830.58  | 26,764.35 | 155,339,653 | 17,449.97 | 21.07%  |
| 1992  | 27,040  | 8,668   | 3.12    | 783,237,179 | 90,359.62  | 28,965.87 | 156,950,529 | 18,106.89 | 20.04%  |
| 1993  | 27,744  | 8,481   | 3.27    | 795,604,327 | 93,810.20  | 28,676.63 | 154,335,640 | 18,197.81 | 19.40%  |
| 1994  | 28,492  | 8,399   | 3.39    | 823,642,116 | 98,064.31  | 28,907.84 | 157,080,921 | 18,702.34 | 19.07%  |
| 1995  | 28,908  | 8,167   | 3.54    | 824,030,613 | 100,897.59 | 28,505.28 | 162,237,638 | 19,865.02 | 19.69%  |
| 1996  | 31,015  | 10,367  | 2.99    | 896,716,618 | 86,497.21  | 28,912.35 | 185,486,415 | 17,892.00 | 20.69%  |
| 1997  | 31,115  | 8,289   | 3.75    | 877,668,991 | 105,883.58 | 28,207.26 | 180,455,936 | 21,770.53 | 20.56%  |
| 1998  | 30,490  | 7,872   | 3.87    | 903,209,500 | 114,736.98 | 29,623.14 | 175,551,277 | 22,300.72 | 19.44%  |
| 1999  | 29,940  | 7,465   | 4.01    | 924,980,335 | 123,908.95 | 30,894.47 | 180,827,859 | 24,223.42 | 19.55%  |
| 2000  | 30,101  | 7,756   | 3.88    | 997,904,977 | 128,662.32 | 33,151.89 | 189,214,381 | 24,395.87 | 18.96%  |
| 2001  | 29,837  | 7,357   | 4.06    | 974,117,750 | 132,406.93 | 32,647.98 | 187,355,311 | 25,466.26 | 19.23%  |
| 2002  | 27,851  | 6,571   | 4.24    | 914,447,605 | 139,164.15 | 32,833.56 | 178,755,445 | 27,203.69 | 19.55%  |
| 2003  | 26,872  | 6,548   | 4.10    | 898,456,591 | 137,210.84 | 33,434.68 | 170,949,075 | 26,107.07 | 19.03%  |
| 2004  | 24,950  | 6,070   | 4.11    | 877,715,898 | 144,598.99 | 35,178.99 | 161,784,744 | 26,653.17 | 18.43%  |
| 2005  | 23,905  | 5,350   | 4.47    | 877,413,112 | 164,002.45 | 36,704.17 | 152,654,785 | 28,533.60 | 17.40%  |
| 2006  | 22,746  | 6,129   | 3.71    | 918,797,307 | 149,909.82 | 40,393.80 | 157,623,136 | 25,717.59 | 17.16%  |
| 2007  | 21,757  | 5,411   | 4.02    | 933,102,487 | 172,445.48 | 42,887.46 | 152,351,909 | 28,155.96 | 16.33%  |
| 2008  | 21,652  | 4,817   | 4.49    | 872,141,060 | 181,054.82 | 40,279.93 | 143,969,840 | 29,887.86 | 16.51%  |
| 2009  | 20,128  | 4,045   | 4.98    | 758,728,470 | 187,571.93 | 37,695.17 | 127,144,833 | 31,432.59 | 16.76%  |
| 2010  | 18,747  | 3,770   | 4.97    | 698,529,819 | 185,286.42 | 37,260.89 | 115,951,681 | 30,756.41 | 16.60%  |
| 2011  | 18,161  | 3,645   | 4.98    | 662,779,706 | 181,832.57 | 36,494.67 | 114,215,281 | 31,334.78 | 17.23%  |
| 2012  | 17,997  | 3,617   | 4.98    | 651,679,840 | 180,171.37 | 36,210.47 | 106,887,598 | 29,551.45 | 16.40%  |
| 2013  | 17,730  | 3,442   | 5.15    | 649,000,327 | 188,553.26 | 36,604.64 | 103,231,286 | 29,991.66 | 15.91%  |
| 2014  | 18,011  | 3,405   | 5.29    | 660,267,696 | 193,911.22 | 36,659.14 | 102,918,106 | 30,225.58 | 15.59%  |
| 2015  | 17,481  | 3,334   | 5.24    | 674,963,911 | 202,448.68 | 38,611.29 | 102,918,106 | 30,869.26 | 15.25%  |
| 2016  | 17,209  | 2,953   | 5.83    | 705,164,713 | 238,796.04 | 40,976.51 | 98,427,912  | 33,331.50 | 13.96%  |
| 2017  | 14,320  | 2,814   | 5.09    | 714,617,120 | 253,950.65 | 49,903.43 | 90,769,396  | 32,256.36 | 12.70%  |
| Trend | -47.17% | -67.98% | 64.98%  | 2.64%       | 220.54%    | 94.28%    | -39.32%     | 89.50%    | -40.88% |

**Reno/Sparks Casinos: Rooms Department**

| Year  | Rooms  | Emp     | Revenue     | Payroll    | Rm/Emp | Rev/Rm | Rev/Emp | Pay/Emp | Pay/Rev |
|-------|--------|---------|-------------|------------|--------|--------|---------|---------|---------|
| 1990  | 10,753 | 3,000   | 153,129,089 | 45,280,745 | 3.58   | 14,240 | 51,043  | 15,094  | 29.57%  |
| 1991  | 10,966 | 3,181   | 155,548,755 | 46,747,204 | 3.45   | 14,184 | 48,899  | 14,696  | 30.05%  |
| 1992  | 11,194 | 2,944   | 165,769,097 | 48,580,593 | 3.80   | 14,808 | 56,307  | 16,502  | 29.31%  |
| 1993  | 11,279 | 2,727   | 168,101,758 | 47,414,759 | 4.14   | 14,904 | 61,643  | 17,387  | 28.21%  |
| 1994  | 11,233 | 2,844   | 172,717,954 | 49,090,605 | 3.95   | 15,376 | 60,731  | 17,261  | 28.42%  |
| 1995  | 11,562 | 2,851   | 182,418,010 | 54,296,512 | 4.06   | 15,778 | 63,984  | 19,045  | 29.76%  |
| 1996  | 13,137 | 3,332   | 201,012,558 | 65,443,133 | 3.94   | 15,301 | 60,328  | 19,641  | 32.56%  |
| 1997  | 14,052 | 3,424   | 209,558,865 | 67,356,482 | 4.10   | 14,913 | 61,203  | 19,672  | 32.14%  |
| 1998  | 14,378 | 3,223   | 228,322,955 | 69,124,017 | 4.46   | 15,880 | 70,842  | 21,447  | 30.27%  |
| 1999  | 13,924 | 3,078   | 223,632,166 | 68,432,508 | 4.52   | 16,061 | 72,655  | 22,233  | 30.60%  |
| 2000  | 14,882 | 3,427   | 243,165,880 | 74,010,303 | 4.34   | 16,339 | 70,956  | 21,596  | 30.44%  |
| 2001  | 14,159 | 3,330   | 244,816,562 | 74,868,387 | 4.25   | 17,291 | 73,518  | 22,483  | 30.58%  |
| 2002  | 13,436 | 3,003   | 229,927,393 | 75,370,667 | 4.47   | 17,113 | 76,566  | 25,098  | 32.78%  |
| 2003  | 14,107 | 3,128   | 231,267,419 | 74,339,299 | 4.51   | 16,394 | 73,935  | 23,766  | 32.14%  |
| 2004  | 13,692 | 3,080   | 244,893,237 | 74,146,679 | 4.45   | 17,886 | 79,511  | 24,074  | 30.28%  |
| 2005  | 13,395 | 2,901   | 242,208,330 | 72,176,173 | 4.62   | 18,082 | 83,491  | 24,880  | 29.80%  |
| 2006  | 12,866 | 2,831   | 254,937,529 | 72,115,102 | 4.54   | 19,816 | 90,052  | 25,473  | 28.29%  |
| 2007  | 12,460 | 2,805   | 266,179,520 | 72,685,001 | 4.44   | 21,362 | 94,895  | 25,913  | 27.31%  |
| 2008  | 12,812 | 2,720   | 260,897,906 | 71,794,973 | 4.71   | 20,364 | 95,918  | 26,395  | 27.52%  |
| 2009  | 12,559 | 2,381   | 235,062,283 | 67,166,295 | 5.27   | 18,716 | 98,724  | 28,209  | 28.57%  |
| 2010  | 12,546 | 2,327   | 228,064,042 | 65,123,234 | 5.39   | 18,179 | 98,008  | 27,986  | 28.55%  |
| 2011  | 12,355 | 2,342   | 211,279,629 | 63,284,805 | 5.28   | 17,101 | 90,213  | 27,022  | 29.95%  |
| 2012  | 12,315 | 2,240   | 206,889,969 | 59,857,307 | 5.50   | 16,800 | 92,362  | 26,722  | 28.93%  |
| 2013  | 12,332 | 2,476   | 225,762,375 | 63,659,373 | 4.98   | 18,307 | 91,180  | 25,711  | 28.20%  |
| 2014  | 12,229 | 2,268   | 230,037,113 | 62,145,261 | 5.39   | 18,811 | 101,427 | 27,401  | 27.02%  |
| 2015  | 12,122 | 2,612   | 233,336,697 | 59,948,628 | 4.64   | 19,249 | 89,333  | 22,951  | 25.69%  |
| 2016  | 11,734 | 2,155   | 259,317,866 | 61,351,271 | 5.44   | 22,100 | 120,333 | 28,469  | 23.66%  |
| 2017  | 11,649 | 2,054   | 267,628,344 | 66,122,765 | 5.67   | 22,974 | 130,296 | 32,192  | 24.71%  |
| Trend | 8.33%  | -31.53% | 74.77%      | 46.03%     | 58.22% | 61.34% | 155.27% | 113.28% | -16.45% |

**Reno/Sparks Casinos: Food Department**

| Year  | Emp     | Revenue     | Payroll     | Rev/Emp | Pay/Emp | Pay/Rev |
|-------|---------|-------------|-------------|---------|---------|---------|
| 1990  | 6,036   | 152,715,286 | 80,019,451  | 25,301  | 13,257  | 52.40%  |
| 1991  | 6,151   | 155,317,735 | 82,598,052  | 25,251  | 13,428  | 53.18%  |
| 1992  | 5,864   | 161,865,680 | 84,964,582  | 27,603  | 14,489  | 52.49%  |
| 1993  | 5,643   | 163,669,560 | 85,467,386  | 29,004  | 15,146  | 52.22%  |
| 1994  | 5,946   | 169,334,522 | 89,455,739  | 28,479  | 15,045  | 52.83%  |
| 1995  | 5,985   | 178,407,675 | 96,291,843  | 29,809  | 16,089  | 53.97%  |
| 1996  | 7,285   | 195,362,325 | 112,786,072 | 26,817  | 15,482  | 57.73%  |
| 1997  | 6,620   | 204,369,129 | 115,997,614 | 30,871  | 17,522  | 56.76%  |
| 1998  | 6,476   | 218,859,308 | 121,825,458 | 33,795  | 18,812  | 55.66%  |
| 1999  | 6,373   | 221,483,763 | 124,068,850 | 34,753  | 19,468  | 56.02%  |
| 2000  | 6,680   | 241,061,848 | 134,440,347 | 36,087  | 20,126  | 55.77%  |
| 2001  | 6,346   | 241,282,582 | 133,331,787 | 38,021  | 21,010  | 55.26%  |
| 2002  | 5,922   | 234,557,957 | 129,332,038 | 39,608  | 21,839  | 55.14%  |
| 2003  | 6,007   | 231,303,023 | 126,599,492 | 38,506  | 21,075  | 54.73%  |
| 2004  | 5,797   | 234,171,320 | 127,204,188 | 40,395  | 21,943  | 54.32%  |
| 2005  | 5,722   | 236,323,090 | 124,439,619 | 41,301  | 21,748  | 52.66%  |
| 2006  | 5,499   | 238,792,444 | 125,629,230 | 43,425  | 22,846  | 52.61%  |
| 2007  | 6,621   | 246,635,930 | 129,403,137 | 37,251  | 19,544  | 52.47%  |
| 2008  | 5,293   | 247,075,819 | 132,018,335 | 46,680  | 24,942  | 53.43%  |
| 2009  | 4,707   | 241,976,744 | 123,801,777 | 51,408  | 26,302  | 51.16%  |
| 2010  | 4,390   | 220,543,449 | 111,596,000 | 50,238  | 25,421  | 50.60%  |
| 2011  | 4,213   | 202,867,776 | 105,236,232 | 48,153  | 24,979  | 51.87%  |
| 2012  | 4,264   | 206,662,669 | 104,004,566 | 48,467  | 24,391  | 50.33%  |
| 2013  | 4,195   | 208,574,259 | 103,348,191 | 49,720  | 24,636  | 49.55%  |
| 2014  | 4,331   | 219,741,105 | 107,308,531 | 50,737  | 24,777  | 48.83%  |
| 2015  | 4,424   | 223,347,632 | 106,669,806 | 50,485  | 24,112  | 47.76%  |
| 2016  | 3,934   | 234,175,687 | 107,997,066 | 59,526  | 27,452  | 46.12%  |
| 2017  | 3,901   | 227,214,269 | 109,443,968 | 58,245  | 28,055  | 48.17%  |
| Trend | -35.37% | 48.78%      | 36.77%      | 130.21% | 111.63% | -8.07%  |

**Reno/Sparks Casinos: Beverage Department**

| Year  | Emp     | Revenue     | Payroll    | Rev/Emp | Pay/Emp | Pay/Rev |
|-------|---------|-------------|------------|---------|---------|---------|
| 1990  | 1,886   | 73,798,578  | 22,785,786 | 39,130  | 12,082  | 30.88%  |
| 1991  | 1,907   | 74,672,567  | 22,309,497 | 39,157  | 11,699  | 29.88%  |
| 1992  | 1,977   | 77,442,196  | 23,177,933 | 39,172  | 11,724  | 29.93%  |
| 1993  | 1,793   | 79,723,805  | 23,065,079 | 44,464  | 12,864  | 28.93%  |
| 1994  | 1,821   | 81,302,100  | 23,056,337 | 44,647  | 12,661  | 28.36%  |
| 1995  | 1,706   | 79,942,104  | 23,640,032 | 46,859  | 13,857  | 29.57%  |
| 1996  | 2,111   | 88,557,426  | 24,816,746 | 41,950  | 11,756  | 28.02%  |
| 1997  | 1,784   | 92,239,309  | 26,466,776 | 51,704  | 14,836  | 28.69%  |
| 1998  | 1,642   | 98,789,391  | 26,912,800 | 60,164  | 16,390  | 27.24%  |
| 1999  | 1,564   | 98,801,478  | 26,641,568 | 63,172  | 17,034  | 26.96%  |
| 2000  | 1,645   | 103,957,117 | 28,109,232 | 63,196  | 17,088  | 27.04%  |
| 2001  | 1,553   | 102,409,999 | 28,389,297 | 65,943  | 18,280  | 27.72%  |
| 2002  | 1,568   | 98,459,224  | 27,482,964 | 62,793  | 17,527  | 27.91%  |
| 2003  | 1,596   | 101,832,259 | 26,826,082 | 63,805  | 16,808  | 26.34%  |
| 2004  | 1,564   | 102,405,328 | 25,655,181 | 65,477  | 16,404  | 25.05%  |
| 2005  | 1,556   | 102,082,587 | 25,848,050 | 65,606  | 16,612  | 25.32%  |
| 2006  | 1,467   | 105,470,073 | 25,873,466 | 71,895  | 17,637  | 24.53%  |
| 2007  | 1,504   | 102,843,554 | 25,856,803 | 68,380  | 17,192  | 25.14%  |
| 2008  | 1,277   | 100,752,228 | 25,975,807 | 78,898  | 20,341  | 25.78%  |
| 2009  | 1,104   | 91,880,455  | 22,824,398 | 83,225  | 20,674  | 24.84%  |
| 2010  | 1,056   | 91,876,418  | 21,911,616 | 87,004  | 20,750  | 23.85%  |
| 2011  | 1,100   | 90,077,628  | 22,193,847 | 81,889  | 20,176  | 24.64%  |
| 2012  | 1,253   | 96,100,932  | 21,847,325 | 76,697  | 17,436  | 22.73%  |
| 2013  | 1,102   | 90,719,996  | 21,935,580 | 82,323  | 19,905  | 24.18%  |
| 2014  | 1,268   | 93,108,180  | 22,538,803 | 73,429  | 17,775  | 24.21%  |
| 2015  | 1,470   | 89,808,100  | 23,408,874 | 61,094  | 15,924  | 26.07%  |
| 2016  | 1,005   | 91,889,134  | 20,671,040 | 91,432  | 20,568  | 22.50%  |
| 2017  | 1,097   | 96,336,607  | 21,889,467 | 87,818  | 19,954  | 22.72%  |
| Trend | -41.83% | 30.54%      | -3.93%     | 124.43% | 65.16%  | -26.41% |

**Reno/Sparks Casinos: Other Departments**

| Year  | Emp     | Revenue     | Payroll    | Rev/Emp | Pay/Emp | Pay/Rev |
|-------|---------|-------------|------------|---------|---------|---------|
| 1990  | 794     | 82,442,500  | 13,607,912 | 103,832 | 17,138  | 16.51%  |
| 1991  | 939     | 86,852,218  | 14,772,919 | 92,494  | 15,733  | 17.01%  |
| 1992  | 986     | 74,166,108  | 15,066,121 | 75,219  | 15,280  | 20.31%  |
| 1993  | 794     | 76,293,354  | 13,394,048 | 96,087  | 16,869  | 17.56%  |
| 1994  | 934     | 85,373,968  | 14,577,683 | 91,407  | 15,608  | 17.08%  |
| 1995  | 959     | 101,030,521 | 19,210,737 | 105,350 | 20,032  | 19.01%  |
| 1996  | 654     | 111,298,276 | 21,256,163 | 170,181 | 32,502  | 19.10%  |
| 1997  | 920     | 114,567,858 | 18,819,280 | 124,530 | 20,456  | 16.43%  |
| 1998  | 847     | 131,352,654 | 20,416,529 | 155,080 | 24,105  | 15.54%  |
| 1999  | 1,016   | 134,824,494 | 20,909,114 | 132,701 | 20,580  | 15.51%  |
| 2000  | 1,022   | 173,117,704 | 23,606,133 | 169,391 | 23,098  | 13.64%  |
| 2001  | 1,156   | 177,388,598 | 23,702,147 | 153,450 | 20,504  | 13.36%  |
| 2002  | 1,247   | 144,243,396 | 21,853,536 | 115,672 | 17,525  | 15.15%  |
| 2003  | 976     | 108,344,670 | 24,195,383 | 111,009 | 24,790  | 22.33%  |
| 2004  | 898     | 96,427,718  | 23,765,184 | 107,381 | 26,465  | 24.65%  |
| 2005  | 1,449   | 97,839,235  | 21,823,545 | 67,522  | 15,061  | 22.31%  |
| 2006  | 1,042   | 124,927,350 | 23,829,071 | 119,892 | 22,869  | 19.07%  |
| 2007  | 570     | 100,755,712 | 22,096,167 | 176,764 | 38,765  | 21.93%  |
| 2008  | 805     | 124,352,453 | 20,411,865 | 154,475 | 25,356  | 16.41%  |
| 2009  | 547     | 69,162,792  | 17,568,710 | 126,440 | 32,118  | 25.40%  |
| 2010  | 584     | 70,827,614  | 17,332,812 | 121,280 | 29,679  | 24.47%  |
| 2011  | 651     | 79,832,105  | 21,068,361 | 122,630 | 32,363  | 26.39%  |
| 2012  | 948     | 98,970,600  | 17,959,068 | 104,399 | 18,944  | 18.15%  |
| 2013  | 720     | 70,192,103  | 21,935,580 | 97,489  | 30,466  | 31.25%  |
| 2014  | 783     | 75,286,479  | 18,945,366 | 96,151  | 24,196  | 25.16%  |
| 2015  | 914     | 88,865,120  | 19,267,822 | 97,227  | 21,081  | 21.68%  |
| 2016  | 555     | 94,157,289  | 23,187,074 | 169,653 | 41,779  | 24.63%  |
| 2017  | 694     | 96,587,135  | 20,423,770 | 139,175 | 29,429  | 21.15%  |
| Trend | -12.59% | 17.16%      | 50.09%     | 34.04%  | 71.71%  | 28.11%  |

**Reno/Sparks Casinos: General & Administrative Departments**

| Year  | Emp     | Payroll     | Pay/Emp |
|-------|---------|-------------|---------|
| 1990  | 4,599   | 112,678,165 | 24,501  |
| 1991  | 4,652   | 112,309,910 | 24,142  |
| 1992  | 4,578   | 117,246,329 | 25,611  |
| 1993  | 4,571   | 121,688,694 | 26,622  |
| 1994  | 4,712   | 117,920,390 | 25,026  |
| 1995  | 4,462   | 127,328,273 | 28,536  |
| 1996  | 5,674   | 138,022,918 | 24,326  |
| 1997  | 4,755   | 140,683,224 | 29,586  |
| 1998  | 4,514   | 144,740,579 | 32,065  |
| 1999  | 3,938   | 146,844,487 | 37,289  |
| 2000  | 4,098   | 151,941,702 | 37,077  |
| 2001  | 4,298   | 142,809,333 | 33,227  |
| 2002  | 4,025   | 139,503,584 | 34,659  |
| 2003  | 3,778   | 140,456,998 | 37,178  |
| 2004  | 3,685   | 137,645,459 | 37,353  |
| 2005  | 3,179   | 136,565,550 | 42,959  |
| 2006  | 3,170   | 132,667,251 | 41,851  |
| 2007  | 2,959   | 126,276,872 | 42,676  |
| 2008  | 2,810   | 131,879,006 | 46,932  |
| 2009  | 2,675   | 112,057,343 | 41,891  |
| 2010  | 2,459   | 107,131,953 | 43,567  |
| 2011  | 2,497   | 111,464,811 | 44,639  |
| 2012  | 2,435   | 117,102,778 | 48,091  |
| 2013  | 2,365   | 103,206,896 | 43,639  |
| 2014  | 2,678   | 120,272,116 | 44,911  |
| 2015  | 2,694   | 121,671,302 | 45,164  |
| 2016  | 2,521   | 123,716,900 | 49,075  |
| 2017  | 2,394   | 137,987,399 | 57,639  |
| Trend | -47.95% | 22.46%      | 135.26% |